Retention and Benefits	
Laura V. Hess FSA April ठ. 2025	
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Agenda <sup>2</sup>	
Financial Wellness	
Retirement Plans	
Pul ling it Together	
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Financial Wellness	
What is financial wellness?	
What is financial well hess?  - Holistic approach to finances	
- Holistic approach to finances  Why is it important in this context?	
- Holistic approach to finances	

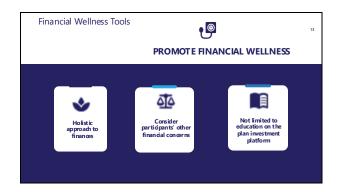
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Financial Wellness - Conrad Siegel's 2024 Financial Wellness Report	
Over 400 respondents mostly from Central PA	
Perspectives on Budgeting, Planning and Saving for Retirement	
Financial Stress Impacts Productivity	
- 45% of respondents agreed their finances cause anxiety	
<ul> <li>26% agreed that financials tress impacts their focus &amp; productivity</li> </ul>	
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Financial Wellness - WTW's 2024 Global Benefits Attitudes Survey	5
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Employees' opinion saround benefits	
<ul> <li>51% of employees say benefits packages are an important reason why they stay with an employer</li> </ul>	
Drivers of retention	
- Bene filis pac kages are providing security right row  Refirements a vings is ranke das employees' third priority	
Attitudes around well-being  — 37% report that money concerns are negatively affecting their well-being	
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Financial Wellness	6
Federal Reserve Report on the Economic Well-Being of Households from May 2023	
<ul> <li>Only 31% of non-retirees think their retirement plan is on track</li> </ul>	
Stress from fin and all issues leads to:	
- Turnover - Absenbeism Lore of padjustivity.	
- Loss of productivity	

Retirement Plans - Background & Case Studies	7	
Defined Benefit Retirement Plans  - Trad tional Pension		-
Cash Balance Persion		
<ul> <li>Cross be tween a traditional pension and a defined contribution plan</li> </ul>		
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Retirement Plans - Background & Case Studies	8	
Defined Contribution Retirement Plans		
– Profit Sharing, 401kor 403b		
- Employee Stock Ownership Plan ("ESOP")  • Company is 'employee owned'		
Pooled Employer Plan ("PEP") Allows multiple employers top ord resources  Allows multiple employers top ord resources		
Reduces a dministra five burden Reduces fluciary risk Generally lower costing		
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Retirement Plans - Background & Case Studies	9	
No nquali fied Retirement Plans		
Defined Benefit or Defined Contribution     Can be used to retain keyemployees		
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Retirement Plans – Designs Focused on Retention	10	
Defined Contribution (401k style)		
- Stretch vesting up to 6 years		
– Employer contribution varied based on age or service		
- Matching contributions varied based on age, service or simil ar variable		
<ul> <li>Adding in-service withdrawals at or near retirement age</li> <li>Allows for phased refirement</li> </ul>		
— All ow loans in the plan  • Participants don't need to terminate employment to access funds		
Other types of in-service withdrawals		
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Retirement Plans – Trends	MAKE IT EASY	
"Auto Features"  - Automatic Errollment  - 95% of plans have automatic en oilment per HAS30 24	S Aut omatic feat ures	
<ul> <li>Automatic Escalation</li> <li>66% of plans with a utomatic en rollmental so au to-escal ate (HAS2 024)</li> </ul>		
<ul> <li>Qualified Default Investment Alternative</li> </ul>		
Why is this better? Behavioral Science		
<ul> <li>Lack of planning skil ls</li> </ul>		
Planning for the future in stead of consumption to day		
- Inertia and procrastination - Difficult decisions are deferred to a nother day		
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Retirement Plans – Trends	12	
Adding Rath Higher Catch-up Contribution sstarting in 2025		
Catch-up Contributions as Roth for higher earners starting in 2026  Employer Matching Contributions for Student Loan Repayments		
Employer Matching Contributions for Student Loan Repayments  New 401k rules for Long-term Part-time employees		
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Financial Wellness Tools - Education	16	
"Information does not equal education"		
- Is it easy to understand?		
Are there multiple channels?		
Vide os, a ricles, mailings, e mails, p od casts		
<ul> <li>Are you reviewing the cam paigns annually with your recordkeeper?</li> <li>Is retirement education being mixed in with general financial education?</li> </ul>		
- Are you offering meetings?  • Lunch-and-leams or 1-on-1s		
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Financial Wellness Tools - Education	17	
Targeted mess aging		
<ul> <li>Age based – for different life stages</li> <li>Starting out</li> </ul>		
Sa ving for colle ge     Ne aring retirement		
– Behavior based		
In crea sing savin gs Bene ficiary designa sons  The control of t		
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